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# 1 Why Do Firms Form New Banking 2 Relationships?

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## 4 Abstract

5 Using a large loan sample from 1990 to 2006, we examine why firms form new banking  
6 relationships. Small public firms that do not have existing relationships with large banks  
7 are more likely to form new banking relationships. On average, firms obtain higher loan  
8 amounts when they form new banking relationships, while small firms also experience an  
9 increase in sales growth, capital expenditure, leverage, analyst coverage, and public debt  
10 issuance subsequently. Our findings suggest that firms form new banking relationships to  
11 expand their access to credit and capital market services, and highlight an important cost  
12 of exclusive banking relationships.

## 13 I. Introduction

14 Information and agency problems can limit the ability of firms to access  
15 external finance and result in financial constraints. While a large literature in  
16 finance argues that strong banking relationships can mitigate information and  
17 agency problems,<sup>1</sup> the literature is ambiguous about the effect of such banking  
18 relationships on firm financial constraints: The relationship bank can use its pri-  
19 vate information to make more informed credit decisions but may also exploit its  
20 informational advantage to hold up the borrower, thus worsening the borrower's  
21 financial constraints (Sharpe (1990), Rajan (1992)). The empirical evidence on

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<sup>1</sup>See, for example, Diamond (1984), Boyd and Prescott (1986), and Ramakrishnan and Thakor (1984). Highlighting the role of banks in mitigating informational problems, James (1987), Lummer and McConnell (1989), Shockley and Thakor (1992), and Billett, Flannery, and Garfinkel (1995) document positive stock price reactions following announcement of bank loan commitments.

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1 this important question is also mixed. While a large literature documents that  
2 banking relationships ease financial constraints for small firms (e.g., Petersen and  
3 Rajan (1994), Berger and Udell (1995), and Cole (1998)), other studies that ex-  
4 amine larger borrowers highlight that strong banking relationships may actually  
5 worsen financial constraints for high-growth firms (Houston and James (1996))  
6 and during periods when observable borrower risk increases (Santos and Winton  
7 (2008)).

8 In this paper we use a large loan-level panel data set of more than 12,000  
9 loans from Loan Pricing Corporation's (LPC) Dealscan database, spanning the  
10 time period 1990–2006, to analyze why firms form new banking relationships for  
11 their repeat credit needs. We study how firm-, bank-, and loan-level characteris-  
12 tics affect a firm's propensity to form new banking relationships, as well as the  
13 effect of new banking relationships on the availability of credit and future firm  
14 performance. Dealscan covers a wide spectrum of firms, both private and pub-  
15 lic, ranging in revenue size from \$15 million at the 5th percentile level to around  
16 \$12 billion at the 95th percentile.<sup>2</sup> We augment these data with data from bank  
17 Call Reports and Compustat. The presence of both small and large firms in our  
18 sample enables us to separately estimate the costs and benefits of banking rela-  
19 tionships for both sets of firms. The panel structure of the data also allows us to  
20 characterize the effect of new banking relationships on loan outcomes and firm  
21 outcomes, after controlling for firm fixed effects and year fixed effects.

22 The key idea underlying our analysis is that the impact of banking relation-  
23 ships on firm financial constraints varies across a firm's life cycle. As per theory,  
24 relationship building through accumulation of soft information is likely to be more  
25 valuable for informationally opaque private firms than for the more transparent  
26 public firms (Rajan (1992), Boot and Thakor (2000)). As a firm grows in size and  
27 becomes more transparent, the benefits of an exclusive banking relationship are  
28 likely to be offset by its costs. While the literature has largely focused on hold-up  
29 costs, another cost of an exclusive banking relationship could be that the relation-  
30 ship bank is unable to meet the growing credit needs of the borrower. The latter  
31 cost is likely to arise because of the specialization and segmentation in the U.S.  
32 banking industry (Stein (2002), Berger et al. (2005)), where small banks special-  
33 ize in relationship lending to small and opaque firms, whereas large banks special-  
34 ize in providing syndication and capital market services to large firms. Therefore,  
35 over its life cycle, a firm may switch to a nonrelationship bank in order to improve  
36 its access to credit and capital market services.<sup>3</sup>

37 We conduct our analysis at the level of a loan "deal" that may comprise mul-  
38 tiple loans contracted simultaneously by a borrower with the same lead arranger.  
39 We define a firm's banking relationship as the pairing between the firm and the  
40 lead arranger providing the firm with financing, because prior research has shown

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<sup>2</sup>Therefore, we can overcome a key limitation in the existing literature where researchers have typically focused on either exclusively small firms (e.g., Petersen and Rajan (1994), Berger and Udell (1995), and Berger, Miller, Petersen, Rajan, and Stein (2005)) or exclusively large firms (e.g., Hadlock and James (2002), Drucker and Puri (2005), and Yasuda (2005)). A notable exception is Bharath et al. (2006), which we discuss presently.

<sup>3</sup>Existing literature highlights the benefits to firms of obtaining banking and capital market services from the same institution (Puri (1996), Schenone (2004), and Drucker and Puri (2005)).

1 that the lead arranger is typically responsible for screening and monitoring the  
2 firm (Sufi (2007)). We examine a firm's repeat deals, and our main variable of in-  
3 terest is whether the deal involves a new banking relationship for the firm (i.e., as  
4 per our definition, a new relationship is when a firm borrows from a lead arranger  
5 that it has not borrowed from in the past in our data set). In further analysis, we  
6 distinguish a new banking relationship into instances when the firm appears to  
7 switch to a new bank and instances when the firm appears to form multiple bank-  
8 ing relationships, and evaluate the determinants of both. Our preliminary analysis  
9 indicates that new relationships are quite common: *46% of the repeat borrowings*  
10 *in our sample involve a firm borrowing from a nonrelationship bank*. This in itself  
11 is striking in light of the large literature that documents the benefits of banking  
12 relationships.

13 Our analysis indicates a nonmonotonic relationship between firms' informa-  
14 tional transparency and their propensity to form new banking relationships. Con-  
15 sistent with opaque firms benefiting from banking relationships, we find that our  
16 most opaque firms, those not covered in the Compustat database ("non-  
17 Compustat" firms), are less likely to borrow from nonrelationship banks than are  
18 Compustat firms.<sup>4</sup> However, among the subsample of Compustat firms (ranging  
19 from moderately opaque to transparent), we find that firms that are relatively more  
20 opaque (mid-sized firms, firms without a credit rating, and firms tracked by fewer  
21 security analysts) are more likely to borrow from nonrelationship banks. Exam-  
22 ining bank characteristics, we find that firms that have existing relationships with  
23 large banks and banks that are active in underwriting and merger and acquisition  
24 (M&A) advisory services are less likely to form new banking relationships.

25 Consistent with firms forming new banking relationships to overcome bor-  
26 rowing constraints, we find that, after controlling for firm and year fixed effects,  
27 firms on average obtain 9% higher loan amounts when they borrow from a nonre-  
28 lationship bank. This result is robust to controlling for the endogeneity of the new  
29 banking relationship, and holds both when firms form multiple banking relation-  
30 ships and when they switch to new banks. Examining the subsample of Compustat  
31 firms for which we have detailed financial information, we find that smaller Com-  
32 pustat firms, which are more likely to experience borrowing constraints at their  
33 relationship banks, undertake higher capital expenditures (i.e., invest more in new  
34 property, plant, and equipment (PPE)), and experience an increase in sales growth,  
35 leverage, and analyst coverage in the year when they form a new banking relation-  
36 ship. Moreover, small Compustat firms that switch to a new bank also experience  
37 an increase in public debt issuance in the subsequent year. Overall, these results  
38 are strongly consistent with the life cycle hypothesis that firms form new banking  
39 relationships in order to improve their access to credit and capital market services.

40 The main contribution of our paper is to highlight the effect of banking re-  
41 lationships on firm financial constraints across a wide spectrum of firms. A novel

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<sup>4</sup>As an alternative test, we repeat our analysis using a dummy variable that identifies the public status of a firm, and obtain similar results. We report our results using NON\_COMPUSTAT because availability of financial information in Compustat is likely to be a better proxy for a firm's information transparency, as even private firms that have public debt outstanding file periodic reports with the Securities and Exchange Commission (SEC) and are covered by the Compustat database.

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1 result in the paper is that a strong banking relationship may exacerbate firm finan-  
2 cial constraints if the relationship bank is small and unable to meet the growing  
3 credit needs of the firm. This cost of banking relationships that we uncover is un-  
4 likely to be important for the small firms surveyed in the Survey of Small Business  
5 Finances (SSBF) that most of the studies on banking relationships have focused  
6 on. However, it is an important consideration for the mid-sized public firms with  
7 growing credit needs. We show that such firms can broaden their access to credit  
8 and capital market services by forming new banking relationships.

9 Our paper complements the large and growing literature on the benefits of  
10 strong banking relationships, particularly for small firms. The documented ben-  
11 efits include increased credit availability (e.g., Petersen and Rajan (1994), Cole  
12 (1998)), lower collateral requirements (e.g., Berger and Udell (1995)), and insur-  
13 ance against interest rate shocks (e.g., Berlin and Mester (1998)).<sup>5</sup> Using a sample  
14 of loans similar to ours, Bharath, Dahiya, Saunders, and Srinivasan (2006) docu-  
15 ment that strong banking relationships translate into lower interest rates of about  
16 5 basis points (bp) to 15 bp, higher loan amounts, and lower collateral require-  
17 ments. Puri (1996) shows that firms obtain better pricing in bond issues underwrit-  
18 ten by their relationship bank, while Schenone (2004) documents lower under-  
19 pricing in initial public offerings (IPOs) underwritten by firms' relationship bank.

20 There are, however, crucial differences between our paper and those cited  
21 above. Unlike many of these papers, which employ cross-sectional data from the  
22 SSBF on loans made to small firms that employ less than 500 people, we employ  
23 data on loans made to medium- and large-size U.S. firms over the period 1990–  
24 2006. The long time span of the data provides us with a dynamic view of firms'  
25 banking relationships, and also allows us to employ better controls for firm char-  
26 acteristics such as firm fixed effects. Second, unlike, say, Bharath et al. (2006), we  
27 treat a firm's banking relationships as endogenous and examine why firms form  
28 new banking relationships. Highlighting this difference, unlike Bharath et al., we  
29 find that firms obtain higher loan amounts when they form new banking relation-  
30 ships.

31 Our paper is also related to Ongena and Smith (2000), (2001), who highlight  
32 the transient nature of bank-borrower relationships. Similar to our finding that  
33 small firms are more likely to form new banking relationships, Ongena and Smith  
34 (2001) find that small, highly leveraged, Norwegian growth firms are more likely  
35 to end a banking relationship. Apart from the different banking market examined,  
36 our paper complements theirs by examining how bank and loan characteristics  
37 affect firms' propensity to form new banking relationships, and how these affect  
38 subsequent firm performance and access to capital market services.

39 Two related papers that examine the question of why firms borrow from  
40 non-relationship banks are Farinha and Santos (2002) and Ioannidou and Ongena  
41 (2010). Using the monthly credit reports filed by Portuguese banks with their  
42 central bank, Farinha and Santos find that firms with more growth opportunities

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<sup>5</sup>International evidence on the benefits of close banking relationships is provided by Hoshi, Kashyap, and Scharfstein (1990), Elsas and Krahen (1998), Harhoff and Körting (1998), La Porta, Lopez-de-Silanes, and Zamarripa (2003), Charumilind, Kali, and Wiwattanakitang (2006), and Park, Shin, and Udell (2006).

1 and poorly performing firms are more likely to prefer multiple bank relationships.  
2 Using a detailed data set of Bolivian loans, Ioannidou and Ongena show that bor-  
3 rowers switch to new banks mainly to obtain a lower rate on their loans; however,  
4 once the borrower is informationally locked in with the new bank, the new bank  
5 charges a higher interest rate. Our paper differs from these papers on several di-  
6 mensions. Both the above papers examine small firms that are similar to the firms  
7 in the SSBF data, whereas we focus on medium- and large-size U.S. firms. Inter-  
8 estingly, the different focus also leads to different results. While Ioannidou and  
9 Ongena find that firms obtain lower interest rates when they switch banks, we do  
10 not find any such evidence in our sample. Our paper also complements these pa-  
11 pers by examining how bank-level heterogeneities affect firms' decision to switch  
12 banks. Given the differences in the structures of the banking markets, we also  
13 examine how new banking relationships enable firms to obtain better access to  
14 capital market services.

15 Our paper is also related to Berger et al. (2005), who highlight the hetero-  
16 geneity and specialization in the U.S. banking industry. Using a sample of small  
17 firms surveyed in the SSBF, Berger et al. (2005) show that small banks specialize  
18 in lending to small firms and that such firms are hurt when they are forced to bor-  
19 row from large banks. Our paper shows that bank-level heterogeneities in terms of  
20 both size and the scope of services offered affect the duration of banking relation-  
21 ships for the medium to large firms in the United States. Our paper also extends  
22 their analysis to a dynamic setting by examining how firms form new banking  
23 relationships in order to achieve a better match between their current needs and  
24 the bank's capabilities.

25 The remainder of our paper is organized as follows. We describe our data  
26 and summary statistics in Section II. Our main results are presented in Section III.  
27 Section IV concludes the paper.

## 28 II. Data, Key Variables, and Summary Statistics

### 29 A. Data Description

30 We obtain data on individual loan contracts from the 2006 extract of the  
31 LPC's Dealscan database. Dealscan provides information on loans made to  
32 medium- and large-size U.S. and foreign firms. According to LPC, 70% of the  
33 data is gathered from SEC filings (13-Ds, 14-Ds, 13-Es, 10-Ks, 10-Qs, 8-Ks, and  
34 Registration statements), and the remaining portion is collected through direct  
35 queries to lenders and borrowers.<sup>6</sup> We extract information on all syndicated and  
36 nonsyndicated dollar-denominated loans made by U.S. lenders to U.S. borrow-  
37 ers during the 1990–2005 period. We exclude borrowers that are in the financial

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<sup>6</sup>Public companies and private companies that have public debt securities traded are required to file with the SEC. Because LPC has established a reputation for tracking loans and publishing league tables that rate lenders, and because these ratings are very important in the syndicated loan market, lenders have an incentive to voluntarily report their loans. The loan data obtained from lenders are confirmed by appropriate officials and are run through stringent editing tests before they are entered into the database.

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1 services sector (i.e., borrowers with Standard Industrial Classification (SIC) codes  
2 between 6000 and 6900).

3 Dealscan provides information on deals or loan packages obtained by bor-  
4 rowers. For the purpose of our study, the unit of observation is a deal. Each deal  
5 may consist of multiple loan facilities contracted simultaneously between bor-  
6 rowers and lenders and is financed either by a single lender or by a syndicate of  
7 lenders. Our sample includes both single lender deals and syndicated deals. When  
8 the deal is financed by a syndicate, Dealscan allows us to identify the lead arranger  
9 for the deal. Specifically, we use the variable LEAD\_ARRANGER\_CREDIT to  
10 identify if a lender is also a lead arranger. We also obtain the loan contract terms,  
11 such as the total loan amount, yield spread,<sup>7</sup> maturity, loan type, loan purpose,  
12 and presence of security, and syndicate structure details, such as the fraction of  
13 the loan retained by the lead arranger from Dealscan. Since our analysis is con-  
14 ducted at the level of a deal, we aggregate these loan terms at the deal level. We  
15 discuss the aggregation methodology when we describe the variables we use in  
16 our analysis.

17 We use the Compustat database to obtain detailed financial information on  
18 the borrowers at the beginning of the financial year in which the loan is origi-  
19 nated. We use the Compustat-Dealscan link made publicly available by Michael  
20 Roberts (see Chava and Roberts (2008)) to match the databases. We obtain data  
21 on security analyst coverage and public debt issuances from the Institutional Bro-  
22 kers' Estimate System (IBES) and Securities Data Company (SDC) databases,  
23 respectively, after manually matching the firm names in IBES and SDC with the  
24 borrower names in Dealscan.

25 **B. Key Dependent Variables**

26 We want to understand why firms borrow from nonrelationship banks for  
27 their repeat credit needs, and how this choice affects the availability of credit  
28 and future performance. Therefore, our key variable of interest is NEW\_RELAT-  
29 IONSHIP, a dummy variable that identifies if the deal involves a new banking  
30 relationship for the borrowing firm. We define a bank-borrower relationship as  
31 a pairing between a lead arranger and a borrower, because past literature (e.g.,  
32 Sufi (2007)) and anecdotal evidence suggest that it is the lead arranger, and not  
33 participant lenders, that generally possesses soft information about the borrower.  
34 To construct NEW\_RELATIONSHIP, we examine all the previous deals of the  
35 borrowing firm reported in Dealscan. We then code NEW\_RELATIONSHIP equal  
36 to 1 if the firm has *never before borrowed from any of the lead arrangers* (after  
37 adjusting for M&As among lead arrangers) of the current deal, and 0 otherwise.<sup>8</sup>  
38 Since we look at a firm's past deals to code NEW\_RELATIONSHIP, we construct  
39 this variable only from a firm's 2nd deal onward.

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<sup>7</sup>Specifically, Dealscan provides a variable called "all-in-drawn spread" which denotes the cost to the borrower per dollar of loan amount withdrawn. The all-in-drawn spread is provided as a basis-point spread above the London Interbank Offered Rate (LIBOR).

<sup>8</sup>Note that, as per our definition, a syndicated deal with multiple lead arrangers will be classified as a new relationship only if all the lead arrangers are new to the borrower.

1 A firm may form a new banking relationship either because it wants to  
2 maintain multiple banking relationships or because it wants to switch to a new  
3 bank entirely by severing its relationship with its existing bank. While there is  
4 no clear-cut ex ante method to identify if a new relationship represents a switch  
5 or not, in our empirical analysis we make this distinction based on whether at  
6 the time of a new deal, the past deal with the relationship bank is outstanding or  
7 not. Specifically, we define the dummy variable MULTIPLE\_RELATIONSHIPS  
8 (SWITCH) to identify instances when the firm forms a new relationship when a  
9 past deal with its relationship bank is outstanding (not outstanding), or when it  
10 borrows from a syndicate with multiple lead arrangers. We use the stated maturity  
11 of past loan deals to identify if they are outstanding.<sup>9</sup>

12 A few comments on Dealscan's data coverage are in order at this point  
13 because they have implications for the definition of NEW\_RELATIONSHIP. First,  
14 firms may have deals that are not reported in Dealscan because Dealscan is not  
15 a comprehensive listing of all U.S. private debt deals.<sup>10</sup> Since we identify new  
16 relationships based on a firm's past deals in Dealscan, absence of deal informa-  
17 tion will result in misclassification of repeat relationships as new relationships.  
18 To partly control for this misclassification, we repeat most of our analysis on  
19 subsamples of deals originated during the time period 1995–2006, when Dealscan  
20 significantly improved its coverage. Second, in the case of firms that have mul-  
21 tiple banking relationships, left-censoring of the data may result in misclassifi-  
22 cation of repeat relationships as new relationships. To control for this, we repeat  
23 our regressions using the first 2 deals of every firm to identify its relationship  
24 banks. Third, Dealscan is sometimes known to report renegotiated deals as new  
25 deals (Roberts and Sufi (2009)). Given that a renegotiated deal is most likely  
26 to be financed by the existing bank, we are likely to classify most renegotiated  
27 deals as repeat relationships. However, as we mention in Section II.C, 46% of  
28 the deals in our sample involve new banking relationships. This high percentage  
29 indicates that renegotiated deals may not be a large fraction of the deals in our  
30 sample.

31 We do not impose any time restriction in defining NEW\_RELATIONSHIP,  
32 but we control our regressions for the time elapsed since the firm's previous  
33 deal. Also, we classify a deal as involving a repeat relationship (i.e., NEW\_  
34 RELATIONSHIP = 0) even if the lead arranger in the current deal was a syndicate  
35 participant in any of the firm's previous deals. There are only 175 such instances  
36 in our data.

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<sup>9</sup>We thank the referee for this suggestion. Given that we rely on the stated maturity of past loans to identify whether they are outstanding, our classification of NEW\_RELATIONSHIP into MULTIPLE\_RELATIONSHIPS or SWITCH is likely to be noisy if the actual maturity is different from the stated maturity. However, we believe that our classification is reasonably accurate. For instance, out of the 1,825 deals that we identify as involving a SWITCH, borrowers of only 82 deals switch back to their relationship bank in the future.

<sup>10</sup>According to Carey and Hrycray (1999), the database contains between 50% and 75% of all commercial loans in the United States during the early 1990s. From 1995 onward, Dealscan contains the "large majority" of sizeable commercial loans.

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## 1 C. Summary Statistics

2 We provide the descriptive statistics for our sample of deals in Table 1. Our  
 3 sample includes all deals made during the period 1990–2005 in which the bor-  
 4 rower is a nonfinancial U.S. firm, the lead arranger is identified as a U.S. bank,  
 5 and they are among the 2nd, 3rd, or 4th deals of the borrower; 12,806 deals meet  
 6 these conditions.<sup>11</sup> The average deal amount is about \$256 million, while the me-  
 7 dian amount is \$100 million. The average deal yield is about 165 bp over the  
 8 LIBOR. Of the deals in our sample, 31% involve a single lender, whereas the re-  
 9 maining 69% are financed by a syndicate of lenders. Of the deals for which we  
 10 have information on collateral, 75% are secured. On average, deals in our sample  
 have a maturity of about 43 months and involve 4 lenders.

TABLE 1  
 Summary Statistics

Table 1 reports the summary statistics for key variables in our sample. All variables are defined in the Appendix. The data on deals are from Dealscan and cover deals originated during 1990–2006. Financial data on firms are from Compustat, and data on analyst following are from the IBES database.

Variable	N	Mean	Median	SD
<i>Panel A. Deal Characteristics</i>				
AMT (in \$ million)	12,806	255.739	100	617.071
YIELD (bp over LIBOR)	9,836	164.569	150	104.211
SYNDICATE	12,806	0.692	1	0.462
SECURED	6,911	0.752	1	0.432
DEAL_MATURITY (months)	12,806	43.411	36	301.506
NO_OF_LENDERS	12,806	4.228	3	5.209
TIME_BTW_DEALS (years)	12,806	1.998	1.389	1.934
NEW_RELATIONSHIP	12,806	0.463	0	0.499
MULTIPLE_RELATIONSHIP	12,806	0.38	0	0.485
SWITCH	12,806	0.143	0	0.350
REVOLVER	12,806	0.767	1	0.423
TERM_LOAN	12,806	0.225	0	0.418
WORKING_CAPITAL	12,806	0.580	1	0.494
REPAYMENT	12,806	0.214	0	0.410
TAKEOVER	12,806	0.129	0	0.335
SHORT_TERM	12,806	0.231	0	0.422
LONG_TERM	12,806	0.137	0	0.344
<i>Panel B. Firm Characteristics</i>				
NON_COMPUSTAT	12,806	0.452	0	0.498
MARKET_CAPITALIZATION (in \$ million)	6,211	2,338.612	270.017	24.600
RATED	7,363	0.327	0	0.469
ANALYST	3,907	8.309	6	7.696
MARKET_TO_BOOK	6,210	1.846	1.415	2.933
PROFITS	6,817	0.126	0.131	0.120
LEVERAGE	6,984	0.315	0.289	0.248
<i>Panel C. Bank Characteristics</i>				
LARGE_BANK	12,806	0.571	1	0.495

<sup>11</sup>We drop the 1st deal of each firm from our analysis because we use it to define NEW\_RELATIONSHIP for the firm's subsequent deals. Also, since the probability of borrowing from a relationship bank is likely to mechanically increase with the number of past deals of the firm and because large firms are likely to have more deals reported in Dealscan, we drop all deals beyond a firm's 4th deal, as their inclusion may bias our results. Our qualitative results are unchanged when we include all deals of all firms (other than the 1st), and control for the deal number.



1 On average, firms in our sample borrow every 2 years. As can be seen from  
2 the summary statistics of NEW\_RELATIONSHIP, 46.3% of the repeat deals in  
3 our sample involve a new bank-borrower relationship. To understand the bias  
4 introduced by left-censoring of data, we redefine NEW\_RELATIONSHIP for the  
5 3rd and 4th deals of each borrower after using the borrower's first 2 deals to iden-  
6 tify its relationship banks. Even then, we find that new relationships constitute  
7 42% of the sample, which suggests that left-censoring is not a serious concern in  
8 our sample.

9 We also distinguish between multiple bank relationships and bank switches.  
10 We classify a deal as involving a multiple banking relationship (switch) if the firm  
11 forms a new relationship when a past deal with its relationship bank is outstand-  
12 ing (not outstanding), or when it borrows from a syndicate with multiple lead  
13 arrangers. We find that of the deals in our sample, 38% involve multiple banking  
14 relationships, whereas 14.3% represent a switch to a new bank.<sup>12</sup>

15 We use dummy variables to identify the nature and purpose of the deal. Ap-  
16 proximately 77% of the deals in our sample involve at least 1 revolving line of  
17 credit (mean value of REVOLVER), while 23% involve at least 1 term loan (mean  
18 value of TERM\_LOAN). Of the deals in our sample, 58% identify financing work-  
19 ing capital, 21% identify repayment of previous debt, and 13% identify financing  
20 a takeover as their main purpose. We compute deal maturity as the weighted aver-  
21 age maturity of all the loans in the deal, using loan amounts as weights. We code  
22 2 dummy variables, SHORT\_TERM and LONG\_TERM, to represent deals with  
23 maturity less than 1 year and greater than 5 years, respectively. While 23% of the  
24 deals in our sample have a maturity of less than 1 year, 14% have a maturity of  
25 greater than 5 years.

26 Deals involving firms without Compustat data constitute about 45% of our  
27 sample. The median market capitalization of the Compustat firms in our sample  
28 is \$270 million. Among the deals to Compustat firms, only 33% involve firms  
29 that have debt ratings. The average number of analysts following the Compustat  
30 firms in our sample is 8.3, while the average market-to-book ratio and profitability  
31 (measured as the ratio of earnings before depreciation, interest, and taxes over  
32 total assets) of those firms is 1.85 and 12.6%, respectively. This indicates that the  
33 Compustat firms in our sample have growth opportunities and are also profitable.  
34 The average leverage ratio of the Compustat firms, which we calculate as the  
35 ratio of book value of total debt to book value of total assets, is 31.5% in our  
36 sample.

37 Of the deals in our sample, 57% are originated by LARGE\_BANKS, which  
38 are in the top 5th percentile in terms of the number of deals originated in the  
39 previous year.

40 We now proceed to formal multivariate tests.

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<sup>12</sup>Note that the total percentage of deals involving either a multiple banking relationship or a switch exceeds the percentage of deals classified as new relationship deals. This is because when a firm borrows from a syndicate with multiple lead arrangers, we classify the deal as involving a multiple banking relationship even if the firm has a relationship with one of the lead arrangers.

## 1 III. Empirical Results

2 A. Informational Transparency and the Propensity to Form New  
3 Banking Relationships

We begin our analysis by estimating the relationship between a firm's informational transparency and its propensity to form a new banking relationship. To analyze this choice, we estimate panel logit regressions that are variants of the following form:

$$(1) \quad \text{NEW\_RELATIONSHIP}_{id} = F(\beta_0 + \beta_1 X_i + \beta_2 X_b + \beta_3 X_d + \varepsilon_{i,d}),$$

4 where the subscript  $i$  indicates the borrowing firm, subscript  $b$  indicates the bank,  
5 and subscript  $d$  indicates the deal. Recall that NEW\_RELATIONSHIP is a dummy  
6 variable that identifies whether the deal involves a new bank-borrower relation-  
7 ship. The results of our estimation are presented in Table 2. In all specifications  
8 that we estimate, the standard errors are robust to heteroskedasticity and are clus-  
9 tered at the individual borrower level. Detailed definitions of all the variables we  
use are provided in the Appendix.

TABLE 2  
Firm Characteristics and New Banking Relationships

Table 2 reports the results of a panel regression investigating the impact of firm characteristics on a firm's propensity to form new banking relationships. In Panel A, we estimate the following logit regression on the 2nd–4th deals of all firms in our sample:

$$\text{NEW\_RELATIONSHIP}_{id} = F(\beta_0 + \beta_1 X_i + \beta_2 X_b + \beta_3 X_d + \varepsilon_{i,d}).$$

In column (2), the sample is confined to the 3rd and 4th deals of all firms, while in columns (3)–(5), the sample is confined to loan deals made to Compustat firms. In column (6), we estimate an OLS model with borrower fixed effects (FE). In Panel B, we estimate the following multinomial-logit regression on the 2nd–4th deals of all firms in our sample:

$$y_{id} = F(\beta_0 + \beta_1 X_i + \beta_2 X_b + \beta_3 X_d + \varepsilon_{i,d}),$$

where  $y$  is an ordered variable that takes a value 0 for deals from relationship banks, a value 1 for deals from nonrelationship banks that we classify as multiple bank relationships, and a value 2 for deals from nonrelationship banks that we classify as bank switches. The results in the odd-numbered columns compare the choice between having multiple bank relationships and borrowing from the relationship bank, while the results in the even-numbered columns compare the choice between switching banks and borrowing from the relationship bank. The deal-level control variables are similar to those employed in Panel A. We suppress their coefficients to conserve space. All variable definitions are provided in the Appendix. In columns (3)–(8), the sample is confined to loan deals made to Compustat firms. In all the specifications, the standard errors are robust to heteroskedasticity and are clustered at the individual firm level. Here, \*, \*\*, and \*\*\* indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

## Panel A. Firm Transparency and New Banking Relationships

Variable	Pr(NEW_RELATIONSHIP)					
	(1)	(2)	(3)	(4)	(5)	(6)
NON_COMPUSTAT	-0.151 (0.040)***	-0.157 (0.055)***				-0.100 (0.026)***
log(MARKET_CAPITALIZATION)			-0.071 (0.027)***			
RATED				-0.150 (0.089)*		
ANALYST					-0.012 (0.006)**	
INTENSE <sub>t-1</sub>		-0.469 (0.053)***				
LARGE						-0.048 (0.022)**

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TABLE 2 (continued)  
Firm Characteristics and New Banking Relationships

Panel A. Firm Transparency and New Banking Relationships						
Variable	Pr(NEW_RELATIONSHIP)					
	(1)	(2)	(3)	(4)	(5)	(6)
MARKET_TO_BOOK			-0.021 (0.032)	-0.050 (0.031)	-0.052 (0.034)	
LEVERAGE			-0.006 (0.204)	0.094 (0.215)	-0.175 (0.240)	
PROFITS			0.716 (0.374)*	0.567 (0.373)	0.844 (0.424)**	
log(AGE)			-0.035 (0.039)	-0.050 (0.039)	-0.061 (0.045)	
DEFAULT_LIKELIHOOD			-0.399 (0.338)	-0.230 (0.328)	0.282 (0.379)	
log(AMT)	-0.111 (0.014)***	-0.118 (0.019)***				
OUTSTANDING	-0.326 (0.047)***	-0.335 (0.068)***	-0.293 (0.084)***	-0.309 (0.084)***	-0.397 (0.096)***	-0.065 (0.014)***
TERM_LOAN	-0.098 (0.082)	-0.152 (0.120)	-0.230 (0.160)	-0.227 (0.160)	-0.335 (0.188)*	-0.060 (0.025)**
REVOLVER	-0.056 (0.078)	-0.116 (0.114)	-0.191 (0.151)	-0.196 (0.151)	-0.211 (0.179)	-0.058 (0.024)**
IPO/SEO			-0.169 (0.166)	-0.199 (0.167)	-0.214 (0.184)	
ACQUISITION			0.048 (0.155)	0.016 (0.155)	-0.015 (0.173)	
REPAYMENT	-0.236 (0.081)***	-0.177 (0.120)	-0.289 (0.192)	-0.292 (0.193)	-0.213 (0.237)	-0.077 (0.024)***
WORKING_CAPITAL	-0.097 (0.072)	-0.057 (0.109)	-0.109 (0.186)	-0.120 (0.186)	-0.012 (0.232)	-0.021 (0.022)
TAKEOVER	0.252 (0.086)***	0.184 (0.127)	0.041 (0.206)	0.041 (0.206)	0.157 (0.252)	-0.005 (0.025)
LONG_TERM	0.070 (0.061)	0.066 (0.089)	0.135 (0.126)	0.137 (0.126)	0.184 (0.148)	0.041 (0.021)**
SHORT_TERM	-0.310 (0.050)***	-0.325 (0.068)***	-0.267 (0.095)***	-0.290 (0.094)***	-0.287 (0.108)***	-0.047 (0.013)***
SYNDICATE	-0.264 (0.050)***	-0.237 (0.071)***	-0.235 (0.092)**	-0.298 (0.087)***	-0.274 (0.101)***	-0.072 (0.017)***
LONG_TIME_BTW_DEALS	0.625 (0.041)***	0.723 (0.057)***	0.694 (0.078)***	0.709 (0.077)***	0.648 (0.088)***	0.102 (0.011)***
No. of obs.	12,806	6,668	3,679	3,679	2,847	13,164
Pseudo $R^2$ or $R^2$	0.058	0.073	0.055	0.054	0.058	0.45
Specification	Logit	Logit	Logit	Logit	Logit	OLS with FE

(continued on next page)

1 In column (1) of Panel A in Table 2, we estimate the regression on all the  
2 deals in our sample using NON\_COMPUSTAT, a dummy variable that identifies  
3 firms not covered in the Compustat database, as our key measure of a firm's opac-  
4 ity. Since we do not have financial information on the borrowing firm for 45%  
5 of the deals, we partially control for firm size using  $\log(\text{AMT})_{d-1}$ , the logarithm

TABLE 2 (continued)  
Firm Characteristics and New Banking Relationships

Variable	MR (1)	SWITCH (2)	MR (3)	SWITCH (4)	MR (5)	SWITCH (6)	MR (7)	SWITCH (8)	MR (9)	SWITCH (10)
NON.COMPUSTAT	-0.142 (0.045)***	-0.257 (0.064)***							-0.144 (0.053)***	-0.430 (0.071)***
log(MARKET.CAPITALIZATION)			0.018 (0.031)	-0.212 (0.039)***	0.004 (0.100)	-0.367 (0.142)***				
RATED										
ANALYST							0.010 (0.007)	-0.016 (0.009)*		
LARGE									-0.014 (0.061)	-0.273 (0.081)***
MARKET.TO.BOOK			-0.122 (0.044)***	0.086 (0.042)**	-0.101 (0.038)***	0.014 (0.036)	-0.109 (0.040)***	0.0006 (0.039)		
LEVERAGE			0.805 (0.253)***	-1.064 (0.355)***	0.808 (0.264)***	-0.849 (0.370)**	0.745 (0.290)**	-1.730 (0.453)***		
PROFITS			0.846 (0.444)*	1.206 (0.475)**	0.795 (0.431)*	0.755 (0.459)*	0.962 (0.493)*	0.671 (0.527)		
DEFAULT.LIKELIHOOD			-0.746 (0.404)*	0.445 (0.468)	-0.820 (0.394)**	0.976 (0.456)**	0.0004 (0.490)	2.112 (0.592)***		
log(AGE)			-0.070 (0.044)	0.123 (0.058)**	-0.063 (0.043)	0.076 (0.057)	-0.040 (0.051)	0.065 (0.068)		
TERM.LOAN	0.157 (0.098)	-0.033 (0.138)	0.265 (0.209)	-0.066 (0.277)	0.260 (0.268)	-0.013 (0.274)	0.094 (0.268)	-0.414 (0.357)	0.136 (0.098)	0.036 (0.140)
REVOLVER	-0.718 (0.095)***	-0.352 (0.132)***	-0.883 (0.205)***	-0.967 (0.266)***	-0.883 (0.205)***	-0.963 (0.263)***	-1.131 (0.270)***	-1.202 (0.352)***	-0.720 (0.095)***	-0.376 (0.134)***
SYNDICATE	0.021 (0.055)	-0.194 (0.077)**	0.265 (0.102)***	-0.325 (0.129)**	0.288 (0.096)***	-0.556 (0.121)***	0.229 (0.112)**	-0.517 (0.142)***	0.131 (0.051)**	-0.652 (0.067)***
No. of obs.	12,806	3,679	3,679	3,679	3,679	2,845	2,845	12,806	12,806	12,806
Pseudo R <sup>2</sup>	0.064	0.072	0.067	0.067	0.067	0.07	0.05	0.05	0.05	0.05

1 of the deal amount on the firm's most recent deal, and SYNDICATE, a dummy  
2 variable that identifies syndicated deals, which typically involve larger firms. We  
3 control for whether an earlier loan of the firm is outstanding at the time the cur-  
4 rent deal is contracted, using the dummy variable OUTSTANDING. We also con-  
5 trol for the frequency with which the firm borrows, using the dummy variable  
6 LONG\_TIME\_BTW\_DEALS, which takes a value of 1 if the time since the firm's  
7 most recent deal is greater than the sample median across all firms. We control in  
8 the regression for deal maturity (SHORT\_TERM and LONG\_TERM), deal pur-  
9 pose (REPAYMENT, TAKEOVER, and WORKING\_CAPITAL), and deal type  
10 (TERM\_LOAN and REVOLVER).

11 The negative and significant coefficient on NON\_COMPUSTAT indicates  
12 that firms not covered in Compustat are less likely to form new banking rela-  
13 tionships, which is consistent with the idea that informationally opaque firms  
14 benefit from strong and exclusive banking relationships. In terms of coefficients  
15 on the control variables, the negative coefficients on  $\log(\text{AMT})_{d-1}$  and SYNDI-  
16 CATE suggest that deals involving new banking relationships involve smaller loan  
17 amounts and are less likely to be syndicated. As we show presently, this result is  
18 driven by the fact that smaller firms, which are more likely to borrow smaller  
19 amounts in the nonsyndicated loan market, are more likely to form new bank-  
20 ing relationships. We also find that firms are more likely to form new banking  
21 relationships if a previous deal is not outstanding (negative coefficient on OUT-  
22 STANDING), and if a long time has passed since its previous deal (positive co-  
23 efficient on LONG\_TIME\_BTW\_DEALS). Firms are more likely to form new  
24 banking relationships to finance takeovers and are more likely to borrow from  
25 their relationship bank when the purpose is to repay existing debt.

26 In column (2) of Panel A in Table 2, we test if firms with strong banking  
27 relationships are less likely to form new banking relationships. To do this we  
28 create a dummy variable INTENSE that identifies instances when firms borrow 2  
29 or more successive loans from the same bank. We then repeat our estimation of  
30 the regression after including lagged values of INTENSE. Since we need 2 loan  
31 deals to construct INTENSE, we estimate this regression only on the 3rd and 4th  
32 loan deals of a borrower. The significant negative coefficient on  $\text{INTENSE}_{d-1}$   
33 indicates that firms with strong banking relationships are less likely to form new  
34 banking relationships.

35 In columns (3)–(5) of Panel A in Table 2, we repeat regression (1) on the sub-  
36 sample of deals involving firms that are covered in the Compustat database (i.e.,  
37 firms that are at the more transparent end of the information spectrum). Follow-  
38 ing prior literature, we measure informational transparency using, alternatively,  
39 firm size ( $\log(\text{MARKET\_CAPITALIZATION})$ ), an indicator for whether the firm  
40 has a long-term credit rating (RATED), and the number of security analysts fol-  
41 lowing the firm's stock (ANALYSTS). The other firm-level controls ( $X_i$ ) we em-  
42 ploy are:  $\log(\text{AGE})$  to proxy for age; MARKET\_TO\_BOOK to proxy for growth  
43 opportunities; PROFITS to proxy for profitability; and LEVERAGE and DE-  
44 FAULT\_LIKELIHOOD to control for firm risk, where DEFAULT\_LIKELIHOOD  
45 is the modified version of the Merton-KMV expected default probability esti-  
46 mated using the procedure outlined in Bharath and Shumway (2008). We mea-  
47 sure all the firm financial variables at the beginning of the financial year in which

1 the deal is originated. Because past literature has highlighted that firms benefit  
2 from having lending relationships with their merger advisors or equity under-  
3 writers (Drucker and Puri (2005), Schenone (2004)), we also include the dummy  
4 variables ACQUISITION and IPO/SEO, which identify firms that undertook an  
5 acquisition or an equity issue, respectively, in the previous year as additional con-  
6 trols.

7 In column (3) of Panel A in Table 2, we use  $\log(\text{MARKET\_CAPITALIZA-}$   
8  $\text{TION})$  as the proxy for the firm's informational transparency. As can be seen,  
9 the coefficient on  $\log(\text{MARKET\_CAPITALIZATION})$  is negative and statisti-  
10 cally significant, which is surprising because it indicates that, among Compustat  
11 firms, the less transparent firms are more likely to approach nonrelationship banks  
12 for their repeat credit needs. However, this result is consistent with the life cycle  
13 hypothesis, because smaller firms are more likely to face borrowing constraints at  
14 their relationship banks. In terms of economic significance, a 1-standard-deviation  
15 increase in  $\log(\text{MARKET\_CAPITALIZATION})$  reduces the probability of form-  
16 ing new banking relationships by about 4%; as against this, the average likelihood  
17 of a deal involving a new banking relationships in our sample is 46%. We obtain  
18 similar results when we repeat this regression with RATED (column (4)) and AN-  
19 ALYSTS (column (5)) as alternative measures of information quality (i.e., less  
20 transparent firms are more likely to form new banking relationships). Interest-  
21 ingly, we also find that more profitable firms are more likely to form new banking  
22 relationships, which indicates that these are not poorly performing firms that were  
23 rejected by their relationship banks.

24 Our results so far indicate that the most opaque firms in our sample (the non-  
25 Compustat firms) and the most transparent firms (the large Compustat firms) are  
26 more likely to borrow from their relationship bank compared to firms in the mid-  
27 dle of the information spectrum (i.e., the small Compustat firms). One concern  
28 with this conclusion is that it is based on tests run on 2 separate samples. To see if  
29 this pattern is evident in the full sample, in column (6) of Panel A in Table 2, we  
30 estimate the regression on the full sample with NON\_COMPUSTAT and LARGE  
31 as the key explanatory variables, where LARGE is a dummy variable that iden-  
32 tifies Compustat firms with above-median market capitalization. Note that the  
33 omitted category in this regression consists of the Compustat firms with below-  
34 median market capitalization. Since we include all deals in this regression, we  
35 drop all the financial variables because these are only available for Compustat  
36 firms. We include firm fixed effects to examine if a firm's tendency to form new  
37 banking relationships changes with its inclusion in the Compustat database or  
38 with a change in its size category. Since a logistic specification with fixed effects  
39 is subject to the incidental parameters problem (Wooldridge (2002)), we employ  
40 an ordinary least squares (OLS) specification in column (6) of Table 2. Further-  
41 more, to ensure sufficient within-firm variation, we also include all loan deals in  
42 our sample.

43 The negative and significant coefficients on both NON\_COMPUSTAT and  
44 LARGE in column (6) of Panel A in Table 2 are consistent with our earlier results.  
45 Since this is an OLS model, the coefficient is the same as the marginal effect.  
46 Therefore, the coefficient of  $-0.100$  on NON\_COMPUSTAT indicates that when  
47 a firm without Compustat data changes status, its probability of forming a new

1 banking relationship increases by 10%. Similarly, the coefficient of  $-0.048$  on  
2 LARGE indicates that when a firm grows to become a large Compustat firm, its  
3 probability of forming a new banking relationship decreases by 4.8%. Thus, these  
4 results are highly economically significant.

5 In unreported tests, we show that our results are robust to controlling for  
6 incomplete data coverage in Dealscan and left-censoring of the data. We repeat  
7 our regression after confining the sample to deals originated during 1995–2006,  
8 when Dealscan significantly improved its coverage. To control for left-censoring  
9 of the data, especially in cases where firms have multiple banking relationships,  
10 we repeat our estimation after using the first 2 deals of a borrower to identify its re-  
11 lationship banks, which we then use to define NEW\_RELATIONSHIP for the bor-  
12 rower's 3rd and 4th deals. To ensure that our results are not driven by firms with  
13 more repeat deals, we repeat the regression on a balanced panel of firms; that is,  
14 we limit the sample to firms that have a minimum of 4 deals reported in Dealscan  
15 and estimate the regression on the 2nd–4th deals of each firm). We obtain consis-  
16 tent results in all specifications; that is, the coefficients on NON\_COMPUSTAT  
17 and LARGE are negative and significant, indicating that non-Compustat firms and  
18 large Compustat firms are less likely to form new banking relationships.

#### 19 1. Multiple Banking Relationships versus Switches

20 A firm may form a new banking relationship either to maintain multiple  
21 banking relationships or to switch to a new bank and entirely sever its rela-  
22 tionship with its existing bank. While both of these represent a dilution of the  
23 firm's existing banking relationship, it is interesting to examine how firms differ  
24 in their propensity to form multiple relationships and to switch to new banks. We  
25 investigate this question using a multinomial logit model, the results of which are  
26 presented in Panel B of Table 2. The dependent variable in this regression is an  
27 ordered variable that takes a value of 0 for deals from relationship banks, a value  
28 of 1 for deals from nonrelationship banks that we classify as multiple banking re-  
29 lationships, and a value of 2 for deals from nonrelationship banks that we classify  
30 as bank switches. As mentioned before, we classify a deal as involving a mul-  
31 tiple banking relationship (switch) if the firm forms a new relationship when a  
32 past deal with its relationship bank is outstanding (not outstanding), or when it  
33 borrows from a syndicate with multiple lead arrangers.

34 The results of our estimation are presented in 2 columns. Column (1) of  
35 Panel B in Table 2 represents the choice between borrowing from a relationship  
36 bank (the base case) and forming multiple banking relationships, while column  
37 (2) represents the choice between borrowing from a relationship bank and switch-  
38 ing to a new bank. We employ the same set of deal-level control variables as in  
39 Panel A, but we do not report their coefficients to conserve space. The negative  
40 and significant coefficients on NON\_COMPUSTAT in columns (1) and (2) indi-  
41 cate that opaque non-Compustat firms are less likely to both form multiple bank-  
42 ing relationships and to switch banks as compared to Compustat firms. In terms  
43 of economic significance, the estimates indicate that a NON\_COMPUSTAT firm  
44 is about 1.8% less likely to both form multiple banking relationships and switch  
45 banks. In comparison, the likelihood of a firm forming multiple banking relation-  
46 ships (switching banks) in our sample is 38% (14.3%). Similarly, the negative

1 and significant coefficient on  $\log(\text{MARKET\_CAPITALIZATION})$  in column (4)  
2 indicates that, among Compustat firms, larger Compustat firms are less likely to  
3 switch banks. Interestingly we do not find large Compustat firms to be less likely  
4 to form multiple banking relationships. We believe this is because large firms are  
5 more likely to borrow through syndicates with multiple lead arrangers, which we  
6 classify as a multiple banking relationship. Examining columns (5) and (6), we  
7 find that while rated firms are less likely to switch to a new bank compared to  
8 unrated firms, there is no statistically significant difference in their propensity to  
9 form multiple banking relationships. The findings with respect to analyst coverage  
10 (columns (7) and (8)) are also similar to those with respect to rating status.  
11 Our results using the full sample in columns (9) and (10) confirm the nonlinear  
12 relationship between a firm's information environment and its propensity to  
13 switch to a new bank. However, we do not detect a similar nonlinear pattern in  
14 terms of firms' propensity to form multiple banking relationships.

15 To summarize the results in Table 2, we find that the opaque non-Compustat  
16 firms are more likely to continue borrowing from their relationship bank, which is  
17 consistent with the theory that informationally opaque firms benefit from strong  
18 banking relationships. However, among the subsample of Compustat firms, the  
19 more opaque firms (small firms, firms without a credit rating, and firms tracked by  
20 fewer analysts) are more likely to borrow from nonrelationship banks. This latter  
21 finding suggests that the informational benefit of borrowing from a relationship  
22 bank is not equally valuable to all firms, and that there may be costs to continuing  
23 to borrow from the relationship bank.

## 24 B. Bank Characteristics and the Propensity to Form New Banking 25 Relationships

26 In this section, we examine how a firm's propensity to form a new banking  
27 relationship is affected by the characteristics of its existing relationship bank. We  
28 do this by estimating the logit regression (1) after including the characteristics  
29 of the firm's relationship bank as additional regressors. We control for all of the  
30 variables that we employed in Table 2, although we do not report all of the coef-  
31 ficients to conserve space. The results of our estimation are presented in Panel A  
32 of Table 3.

33 In column (1) of Panel A in Table 3, we estimate regression (1) after in-  
34 cluding  $\text{PREV\_LARGE\_BANK}$ , a dummy variable that identifies if the firm ever  
35 borrowed from a large bank in the past, as an additional regressor. We define a  
36 bank as large if it is in the top 5th percentile in terms of the number of loans  
37 syndicated the previous year. The negative coefficient on  $\text{PREV\_LARGE\_BANK}$   
38 in column (1) indicates that a firm is more likely to form a new banking rela-  
39 tionship if it does not have an existing relationship with a large bank (i.e., if  
40  $\text{PREV\_LARGE\_BANK} = 0$ ). This result is also economically significant. The co-  
41 efficient on  $\text{PREV\_LARGE\_BANK}$  indicates that a firm that does not have an  
42 existing relationship with a large bank is 18% more likely to form a new banking  
43 relationship.

44 Apart from size, another important bank characteristic of interest is whether  
45 the relationship bank is active in a full array of capital market activities, such as



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TABLE 3  
Bank Characteristics and New Banking Relationships

Table 3 reports the results of a panel logit regression investigating the effect of the characteristics of a firm's relationship bank on the firm's propensity to form new banking relationships. Specifically we estimate the following logit regression on the 2nd–4th deals of all the firms in our sample:

$$\text{NEW\_RELATIONSHIP}_{i,d} = F(\beta_0 + \beta_1 X_i + \beta_2 X_b + \beta_3 X_d + \varepsilon_{i,d}),$$

where  $X_b$  represents various bank characteristics,  $X_i$  represents firm characteristics, and  $X_d$  represents deal characteristics. We control the regressions for all the variables employed in Table 2, but we suppress the coefficients to conserve space. Panel B reports the results of a regression investigating the characteristics of banks that borrowers form new relationships with. Specifically we estimate the following multinomial-logit regression on the 2nd–4th deals of all the firms in our sample:

$$y_{id} = F(\beta_0 + \beta_1 X_i + \beta_2 X_b + \beta_3 X_d + \varepsilon_{i,d}),$$

where  $y$  is an ordered variable that takes a value 0 for loan deals from a relationship bank, a value 1 for loan deals from a small nonrelationship bank, and a value 2 for loans from a large nonrelationship bank. We control the regressions for all the variables employed in Panel A, but we suppress the coefficients to conserve space. All variables are described in the Appendix. In all the specifications, the standard errors are robust to heteroskedasticity and are clustered at the individual firm level. Here, \*, \*\*, and \*\*\* indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

*Panel A. Previous Bank Characteristics and New Banking Relationships*

Variable	Pr(NEW_RELATIONSHIP)		MR	SWITCH	MR	SWITCH
	(1)	(2)	(3)	(4)	(5)	(6)
PREV_LARGE_BANK	-0.950 (0.302)***		-0.185 (0.223)	-0.881 (0.337)***		
PREV_SECTION_20_BANK		-0.456 (0.389)			-0.007 (0.318)	-0.594 (0.430)
NON_COMPUSTAT	-0.124 (0.072)*	-0.154 (0.068)**	-0.135 (0.089)	-0.131 (0.116)	-0.132 (0.079)*	-0.146 (0.112)
SMALL	-0.093 (0.072)	0.013 (0.098)	-0.044 (0.074)	0.385 (0.122)***	-0.034 (0.081)	0.380 (0.113)***
OUTSTANDING	-0.313 (0.051)***	-0.374 (0.074)***				
TERM_LOAN	-0.120 (0.083)	-0.121 (0.076)	0.108 (0.132)	-0.040 (0.163)	0.111 (0.126)	-0.029 (0.153)
REVOLVER	-0.133 (0.087)	-0.138 (0.084)	-0.728 (0.129)***	-0.341 (0.141)**	-0.727 (0.128)***	-0.331 (0.138)**
No. of obs.	12,806	12,806		12,806		12,806
Pseudo R <sup>2</sup>	0.084	0.062		0.059		0.056

*Panel B. Characteristics of the Current Bank*

Variable	NR Small Bank	NR Large Bank
	(1)	(2)
PREV_LARGE_BANK	-1.146 (0.312)***	-0.784 (0.353)**
NON_COMPUSTAT	-0.191 (0.080)**	0.224 (0.084)***
OUTSTANDING	-0.290 (0.065)***	-0.278 (0.061)***
REVOLVER	-0.125 (0.111)	-0.051 (0.107)
TERM_LOAN	-0.126 (0.105)	-0.048 (0.111)
No. of obs.		12,806
Pseudo R <sup>2</sup>		0.09

- 1 underwriting and M&A advisory services. Banks were active in these areas via
- 2 Section 20 subsidiaries prior to 2000, and via financial holding companies af-
- 3 ter the Graham-Leach-Bliley Act of 1999. To examine how this affects firms'
- 4 propensity to form new banking relationships, we repeat our estimation after
- 5 replacing PREV\_LARGE\_BANK with PREV\_SECTION\_20\_BANK, a dummy

1 variable that identifies if any of the firm's relationship banks has a Section 20  
2 subsidiary.<sup>13</sup> Although the coefficient on `PREV_SECTION_20_BANK` is nega-  
3 tive, indicating that firms without existing relationships with banks that are active  
4 in underwriting and M&A advisory services are more likely to form new banking  
5 relationships, it is not significant at conventional levels.

6 In columns (3) and (4) of Panel A in Table 3, we examine how the size of the  
7 relationship bank affects a firm's choice among the following 3 options: continu-  
8 ing to borrow from the relationship bank, forming multiple banking relationships,  
9 and switching to a new bank. We do this using the multinomial logit specifica-  
10 tion that we outlined in Section I. Our results indicate that an existing relationship  
11 with a large bank makes it less likely that the firm will switch to a new bank (neg-  
12 ative and significant coefficient on `PREV_LARGE_BANK` in column (4)), but  
13 there is no corresponding effect on the firm's propensity to form multiple banking  
14 relationships (insignificant coefficient on `PREV_LARGE_BANK` in column (3)).

15 In columns (5) and (6) of Panel A in Table 3, we examine how the pres-  
16 ence of a Section 20 subsidiary at the firm's relationship bank affects a firm's  
17 choice between continuing to borrow from the relationship bank, forming mul-  
18 tiple banking relationships, and switching to a new bank. While the coefficient  
19 on `PREV_SECTION_20_BANK` is negative in both columns, indicating that firms  
20 with existing relationship with a Section 20 bank are less likely to either form  
21 multiple banking relationships or switch banks, the coefficients are not significant  
22 at conventional levels.<sup>14</sup>

23 Our next set of tests is aimed at understanding the types of banks firms form  
24 new relationships with. Since the characteristic of the bank in the current loan deal  
25 is endogenous, we do not use it as a right-hand side variable. Instead, we estimate  
26 multinomial logit regressions with an ordered variable that distinguishes across  
27 banks that firms form new relationships with. We control in these regressions for  
28 all of the deal-level variables employed in Table 2 but do not report the coeffi-  
29 cients to conserve space. The results of our estimation are presented in Panel B of  
30 Table 3.

31 In columns (1) and (2) of Panel B in Table 3, we distinguish between banks  
32 based on size, and we estimate the determinants of a firm's propensity to form a  
33 new banking relationship with small and large banks. Thus, the dependent vari-  
34 able takes a value of 0 if the deal is from a relationship bank, a value of 1 if the  
35 deal involves a new relationship with a small bank, and a value of 2 if the deal  
36 involves a new relationship with a large bank. Note that we do not differentiate be-  
37 tween forming multiple banking relationships and switching banks. The negative  
38 and significant coefficients on `PREV_LARGE_BANK` in both columns (1) and  
39 (2) indicate that firms that have an existing relationship with a large bank are less  
40 likely to form new relationships with both small and large banks. Consistent with

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<sup>13</sup>We obtain the list of banks with Section 20 subsidiaries from Table 1 in Gande, Puri, and Saunders (1999).

<sup>14</sup>In unreported tests, we estimate the effect of other bank and bank market characteristics on a firm's propensity to form new banking relationships. We find that firms are more likely to form a new banking relationship if their relationship bank is in a more competitive banking market (as measured by deposit Herfindahl), when their relationship bank has experienced a merger or lower deposit growth rate.

1 the evidence in Berger et al. (2005), we find that small firms are more likely to  
 2 form new relationships with small banks. Interestingly, in contrast with our earlier  
 3 finding that non-Compustat firms are, on average, less likely to form new relation-  
 4 ships (see Table 2), we find that non-Compustat firms are more likely to form new  
 5 relationships with large banks and less likely to form new relationships with small  
 6 banks. We believe that this contrast is likely driven by the large private firms in  
 7 our sample, which are able to form new relationships with large banks.

8 Overall, our findings in Table 3 are broadly consistent with the life cycle  
 9 hypothesis. A firm is more likely to form new banking relationships when it does  
 10 not have an existing relationship with a large bank and when its relationship bank  
 11 does not have a Section 20 subsidiary.

### 12 C. New Banking Relationships and Deal Terms

So far, our analysis has focused on examining how firm and bank characteris-  
 tics affect a firm's propensity to form new banking relationships. To better under-  
 stand firms' motives for forming new banking relationships, we now examine how  
 new banking relationships affect deal terms and subsequent firm performance. We  
 estimate panel OLS regressions that are variants of following form:

$$(2) y_{it} = \beta_0 + \beta_1 \times \text{NEW\_RELATIONSHIP}_d + \beta_2 X_i + \beta_3 X_d + \beta_4 X_b + \mu_i + \mu_t,$$

13 where the dependent variable  $y$  is either a deal or a firm characteristic, and NEW\_  
 14 RELATIONSHIP is the key independent variable of interest. We discuss issues  
 15 arising from the endogeneity of NEW\_RELATIONSHIP in Section I.

16 We focus on deal terms in this section, and examine firm performance in  
 17 Section III.D. The deal terms that we model are  $\Delta \log(\text{AMT})$  and  $\Delta \log(\text{YIELD})$ ,  
 18 which represent changes in  $\log(\text{AMT})$  and  $\log(\text{YIELD})$ , respectively, between the  
 19 current deal and the firm's most recent deal. We model changes in loan amounts  
 20 and yields because they capture benefits to firms from forming new banking rela-  
 21 tionships. We estimate these regressions on all of the deals in our sample. We  
 22 control in these regressions for all of the firm, deal, and bank characteristics  
 23 employed in Tables 2 and 3, but to conserve space, we only report the coeffi-  
 24 cients on a few control variables. Because deal amounts and yields can depend  
 25 on unobserved firm characteristics, we also include firm fixed effects ( $\mu_i$ ) in addi-  
 26 tion to year fixed effects ( $\mu_t$ ). The results of our estimation are presented in Panel  
 27 A of Table 4. The dependent variable  $y$  is  $\Delta \log(\text{AMT})$  in columns (1)–(4), and  
 28  $\Delta \log(\text{YIELD})$  in columns (5)–(8). In all specifications, the standard errors are  
 29 robust to heteroskedasticity and are clustered at the individual firm level.

30 The positive coefficient on NEW\_RELATIONSHIP in column (1) of Panel A  
 31 in Table 4 indicates that the deal amount obtained by a firm increases by 9.0%  
 32 when it forms a new banking relationship, which is consistent with the key predic-  
 33 tion of the life cycle hypothesis. In column (2), we examine whether the increase  
 34 in loan amount varies with the intensity of the firm's relationship with its bank.  
 35 To do this, we repeat the regression in column (1) after including 2 additional  
 36 terms, INTENSE and NEW\_RELATIONSHIP  $\times$  INTENSE, where INTENSE is  
 37 a dummy variable that identifies if the firm has obtained at least 2 loan deals from  
 38 its relationship bank in the past. The insignificant coefficients on the new terms

TABLE 4  
Impact of New Banking Relationships on Deal Terms

Table 4 reports the results of regressions relating the amount and yield on a deal to the firm's decision to form a new banking relationship. In Panel A, we estimate the panel OLS regressions

$$y_{it} = \beta_0 + \beta_1 \times \text{NEW\_RELATIONSHIP}_{it} + \beta_2 X_{it} + \beta_3 X_{it} + \beta_4 X_{it} + \mu_i + \mu_t$$

on our entire sample of deals, where  $y_{it}$  is  $\Delta \log(\text{AMT})$  in columns (1)–(4) and  $\Delta \log(\text{YIELD})$  in columns (5)–(8). Here,  $\Delta \log(\text{AMT})$  ( $\Delta \log(\text{YIELD})$ ) is the difference between the logarithm of the amount (yield) of the current deal and the logarithm of the amount (yield) on the most recent past deal. Panels B and C report the results of a switching regression model aimed at understanding the impact of NEW\_RELATIONSHIP on  $\log(\text{AMT})$ , after controlling for the endogeneity of NEW\_RELATIONSHIP. The model consists of a selection equation (Probit) to estimate the probability of a firm forming a new banking relationship (column (1)), and 2 outcome equations that examine  $\Delta \log(\text{AMT})$  separately on deals involving existing relationships (column (2)) and those involving new banking relationships (column (3)). The INVERSE\_MILLS\_RATIO and the MILLS\_RATIO estimated from the coefficient estimates in column (1) are used as additional controls in columns (2) and (3), respectively. Panel C presents the results of a t-test for the difference between the actual  $\Delta \log(\text{AMT})$  on loans involving new banking relationships and the counterfactual  $\Delta \log(\text{AMT})$  (estimated using coefficient estimates in column (2)) if the same loan had involved a repeat relationship. All variables are described in the Appendix. In all the specifications, the standard errors are robust to heteroskedasticity and are clustered at the individual firm level. Here, \*, \*\*, and \*\*\* indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

Panel A. Deal Amount, Pricing, and New Banking Relationships

Variable	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
		$\Delta \log(\text{AMT})$			$\Delta \log(\text{YIELD})$			
NEW_RELATIONSHIP	0.090 (0.018)***	0.093 (0.020)***	0.083 (0.030)***		0.021 (0.012)*	0.015 (0.014)	0.030 (0.021)	
INTENSE <sub>d-1</sub>		-0.017 (0.024)				-0.009 (0.015)		
NEW_RELATIONSHIP × INTENSE <sub>d-1</sub>		-0.026 (0.044)				0.024 (0.027)		
SWITCH				0.175 (0.038)***				0.011 (0.029)

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TABLE 4 (continued)  
Impact of New Banking Relationships on Deal Terms

Variable	$\Delta \log(\text{AMT})$								$\Delta \log(\text{YIELD})$		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)			
MULTIPLE_RELATIONSHIP				0.085 (0.019)***							0.012 (0.012)
LARGE	-0.032 (0.023)	-0.031 (0.023)	0.089 (0.066)	-0.033 (0.023)	-0.053 (0.016)***	-0.053 (0.016)***	-0.114 (0.051)**	-0.053 (0.016)***			
NON_COMPUSTAT	-0.081 (0.020)***	-0.081 (0.020)***	0.071 (0.080)	-0.080 (0.020)***	-0.030 (0.014)**	-0.030 (0.014)**	0.048 (0.062)	-0.031 (0.014)**			
OUTSTANDING	-0.406 (0.024)***	-0.407 (0.024)***	-0.381 (0.040)***	-0.353 (0.030)***	-0.015 (0.017)	-0.015 (0.017)	-0.013 (0.031)	-0.017 (0.021)			
REVOLVER	0.205 (0.039)***	0.206 (0.039)***	0.250 (0.071)***	0.206 (0.039)***	-0.084 (0.023)***	-0.084 (0.023)***	-0.176 (0.047)***	-0.084 (0.023)***			
TERM_LOAN	0.051 (0.040)	0.051 (0.040)	0.039 (0.072)	0.052 (0.040)	0.025 (0.024)	0.025 (0.024)	-0.008 (0.049)	0.025 (0.024)			
No. of obs.	12,806	12,806	12,806	12,806	7,806	7,806	7,806	7,806			
R <sup>2</sup>	0.117	0.117	0.524	0.118	0.107	0.107	0.576	0.107			
Firm fixed effects	No	No	Yes	Yes	No	No	Yes	Yes			Yes
Year fixed effects	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes			Yes

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TABLE 4 (continued)  
Impact of New Banking Relationships on Deal Terms

Variable	$\Delta \log(\text{AMT})$		
	Pr(NEW_RELATIONSHIP) (1)	EXISTING_RELATIONSHIPS (2)	NEW_RELATIONSHIPS (3)
MILLS		-1.645 (0.675)**	
INVERSE_MILLS			2.372 (1.001)**
REPAYMENT	-0.137 (0.050)***	0.329 (0.073)***	0.082 (0.108)
OUTSTANDING	-0.240 (0.029)***	-0.061 (0.107)	-0.825 (0.147)***
LARGE	-0.014 (0.034)	-0.018 (0.030)	-0.036 (0.038)
NON_COMPUSTAT	-0.096 (0.029)***	0.042 (0.047)	-0.257 (0.067)***
WORKING_CAPITAL	-0.052 (0.045)	0.140 (0.049)***	0.011 (0.071)
TAKEOVER	0.162 (0.053)***	0.384 (0.090)***	0.834 (0.121)***
TERM_LOAN	-0.049 (0.050)	0.056 (0.053)	0.032 (0.072)

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TABLE 4 (continued)  
Impact of New Banking Relationships on Deal Terms

Variable	$\Delta \log(\text{AMT})$		
	Pr(NEW_RELATIONSHIP) (1)	EXISTING_RELATIONSHIPS (2)	NEW_RELATIONSHIPS (3)
REVOLVER	-0.065 (0.048)	0.227 (0.054)***	0.164 (0.076)**
LONG_TERM	0.003 (0.038)	0.072 (0.036)**	0.171 (0.049)***
SHORT_TERM	-0.223 (0.030)***	-0.083 (0.094)	-0.605 (0.145)***
SYNDICATE	-0.266 (0.029)***	0.410 (0.113)***	0.066 (0.167)
LONG_TIME_BTW_DEALS	0.388 (0.025)***	-0.379 (0.154)**	0.605 (0.259)**
No. of obs.	12,806	6,874	5,932
Pseudo R <sup>2</sup> or R <sup>2</sup>	0.054	0.094	0.145
<i>Panel C. Difference between Actual and Counterfactual <math>\Delta \log(\text{AMT})</math></i>			
	Actual	Counterfactual	Difference
$\Delta \log(\text{AMT})$ for new relationship deals	0.274	0.191	0.083 (0.014)***

1 in column (2) indicate that the increase in loan amount from forming a new bank-  
2 ing relationship does not vary with the intensity of the firm's relationship with its  
3 bank. In column (3), we include firm fixed effects to control for unobserved time-  
4 invariant firm characteristics. The coefficient on NEW\_RELATIONSHIP con-  
5 tinues to be positive and significant, and its magnitude is also similar to that  
6 in column (1). In column (4), we differentiate new relationships into those in-  
7 volving multiple bank relationships and those involving bank switches. As men-  
8 tioned before, we classify a deal as involving a multiple banking relationship  
9 (switch) if the firm forms a new relationship when a past deal with its relation-  
10 ship bank is outstanding (not outstanding), or when it borrows from a syndi-  
11 cate with multiple lead arrangers. Our results indicate that firms obtain higher  
12 loan amounts both when they form multiple banking relationships and when they  
13 switch banks, although the increase is much larger when firms switch to new  
14 banks.

15 Overall, these results indicate that a key benefit of forming new banking  
16 relationships is that firms obtain larger loan amounts.<sup>15</sup> These results offer strong  
17 support for the hypothesis that firms form new banking relationships in order to  
18 overcome credit constraints at their relationship bank and to borrow more.

19 In columns (5)–(8) of Panel A in Table 4, we repeat our analysis with  $\Delta \log$   
20 (YIELD) as the dependent variable. The positive coefficient on NEW\_RELATI-  
21 ONSHIP in column (5) indicates that firms pay a slightly higher yield when they  
22 borrow from a nonrelationship bank.<sup>16</sup> This may reflect the greater uncertainty  
23 faced by the nonrelationship bank in assessing firm quality. However, after we  
24 control for unobserved firm characteristics using firm fixed effects, we do not  
25 detect any effect of new relationships on the yield of the loan deal (column (7)).  
26 In column (8), we differentiate between forming multiple bank relationships and  
27 switching banks, and we find that neither of these choices has a significant effect  
28 on loan yields.

### 29 1. Controlling for the Endogeneity of New Banking Relationships

30 An important concern with the regression model 2 is that it treats NEW\_  
31 RELATIONSHIP as an exogenous variable, conditional on all the firm-, bank-,  
32 and deal-level controls and the inclusion of firm fixed effects and year effects.  
33 However, there could be unobserved time-varying omitted variables that affect  
34 both loan amounts and firms' propensity to form new relationships, which would  
35 bias our estimates in Panel A of Table 4.

36 In this section, we estimate a switching regression model (see Fang (2005),  
37 Li and Prabhala (2007)) to control for both observable and unobservable char-  
38 acteristics that may affect a firm's propensity to form new banking relationships.  
39 We estimate this model only with  $\Delta \log(\text{AMT})$  as the dependent variable, because

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<sup>15</sup>In unreported tests, we examine if the effect of new banking relationships on deal amount varies among the 3 categories of firms in our sample: non-Compustat firms, small Compustat firms, and large Compustat firms. We find that firms in all 3 categories experience increases in loan amounts when they form new banking relationships.

<sup>16</sup>In contrast, Ioannidou and Ongena (2010) find that Bolivian firms that switch banks initially obtain lower interest rates, but these rates increase thereafter.



1 we did not find any effect of new banking relationships on yields in Panel A of  
 2 Table 4. The model consists of estimating 3 regressions: a probit selection model  
 3 with NEW\_RELATIONSHIP as the dependent variable, and 2 separate OLS mod-  
 4 els with  $\Delta \log(\text{AMT})$  as the dependent variable, which are estimated for deals  
 5 with NEW\_RELATIONSHIP = 1 and NEW\_RELATIONSHIP = 0, respectively.<sup>17</sup>  
 6 We augment the 2 OLS models with the inverse Mills ratio and the Mills ratio,  
 7 respectively, estimated from the selection model, to control for any unobserved  
 8 characteristics (e.g., private information) that may affect firms' propensity to form  
 9 new banking relationships.<sup>18</sup>

10 The results of our estimation are presented in Panel B of Table 4. Column (1)  
 11 presents the results of the selection model. Since we lack an exogenous instrument  
 12 for the matching between firms and banks, we model selection using all the firm-,  
 13 deal-, and bank-level controls employed in Tables 2 and 3. In columns (2) and (3),  
 14 we present the results of the OLS regressions with  $\Delta \log(\text{AMT})$  as the dependent  
 15 variable for deals that involve new relationships (column (2)) and those that do  
 16 not (column (3)). A comparison of the coefficients in columns (2) and (3) reveals  
 17 that the effects of firm and deal characteristics on the deal amount are very differ-  
 18 ent for deals involving new relationships as compared to those involving repeat  
 19 relationships, which justifies the estimation of 2 separate OLS regressions. The  
 20 significant coefficients on the MILLS\_RATIO and the INVERSE\_MILLS\_RATIO  
 21 indicate that unobserved characteristics that affect a firm's propensity to form a  
 22 new banking relationship also affect loan amounts.

23 To test whether firms obtain larger deal amounts when they form new bank-  
 24 ing relationships, we compare the actual  $\Delta \log(\text{AMT})$  on new relationship deals  
 25 with the counterfactual increase in deal amount, denoted  $\Delta \log(\widehat{\text{AMT}})$ , if the  
 26 same deal had been arranged by a relationship bank. We estimate  $\Delta \log(\widehat{\text{AMT}})$   
 27 by applying the coefficient estimates in column (3) of Panel B to the firm-, bank-,  
 28 and deal-characteristics of a new relationship deal. In Panel C of Table 4, we re-  
 29 port the result of a *t*-test for the statistical significance of the difference between  
 30  $\Delta \log(\text{AMT})$  and  $\Delta \log(\widehat{\text{AMT}})$ . As can be seen, the difference is positive and  
 31 statistically significant, which indicates that, even after controlling for the endo-  
 32 geneity of new banking relationships, borrowers obtain larger deal amounts when  
 33 they form new banking relationships. Moreover, the magnitude of the difference  
 34 is comparable to the coefficient in column (1) of Panel A. In unreported tests, we  
 35 employ the propensity score matching model to control for the endogeneity of  
 36 new relationships and obtain results similar to the results reported.

<sup>17</sup>The switching regression model, while similar to a Heckman selection model, is more general because it estimates two 2nd-stage equations and thus allows for different coefficients on covariates for the "selected" and the "not selected" samples. Similar to the Heckman model, the identification comes from the nonlinearity of the model, which arises from the assumption of joint normality for the error terms.

<sup>18</sup>The Mills ratio and the inverse Mills ratio are given by the formulas  $(\phi(\hat{\gamma}Z'))/(\Phi(\hat{\gamma}Z'))$  and  $(-1 \times \phi(\hat{\gamma}Z'))/([1 - \Phi(\hat{\gamma}Z')])$ , where  $\phi$  and  $\Phi$  denote the probability density function and cumulative density function, respectively, of the standard normal distribution;  $Z$  is the vector of regressors used in the selection model; and  $\hat{\gamma}$  denotes the vector of coefficient estimates from the selection model.

#### 1 D. New Banking Relationships and Firm Performance

2 We showed in Table 4 that firms obtain larger deal amounts when they form  
3 new banking relationships. The ability to borrow more should also translate into  
4 an increase in firms' subsequent capital expenditures, growth rates, and lever-  
5 age ratios. To examine if firms experience such positive outcomes after they  
6 form new banking relationships, we estimate the panel OLS regression (2) with  
7 various firm-level outcomes as dependent variables and NEW\_RELATIONSHIP  
8 as the main independent variable. The firm characteristics that we model are  
9 CAPEX, SALES\_GROWTH, and LEVERAGE (see the Appendix for detailed  
10 definitions). We estimate this regression on a panel of Compustat firms that spans  
11 the time period 1990–2005, has 1 observation for each firm-year, and includes  
12 all Compustat firms that have at least 1 loan deal reported in Dealscan. We code  
13 NEW\_RELATIONSHIP to take a value of 1 in the year in which the firm forms  
14 a new banking relationship. To control for unobserved firm characteristics that  
15 might affect firm outcomes, we include firm fixed effects ( $\mu_i$ ) in addition to year  
16 fixed effects ( $\mu_t$ ) in all specifications. In all specifications, the standard errors are  
17 robust to heteroskedasticity and are clustered at the individual firm level.

18 Table 5 reports the results of regressions relating firm capital expenditure,  
19 sales growth rate, and leverage to NEW\_RELATIONSHIP. In these regressions  
20 we control for lagged values of firm size ( $\log(\text{TOTAL\_ASSETS})$ ), profitability  
21 (PROFITS), investment opportunities (MARKET\_TO\_BOOK), and TANGIBIL-  
22 ITY of assets. To ensure that we are not just identifying a mechanical increase in  
23 capital expenditure, sales growth, and leverage after the firm obtains a large loan  
24 deal, and to identify the incremental impact of NEW\_RELATIONSHIP on these  
25 variables, in our regressions we control for the aggregate loan amount that the  
26 firm borrows during the year using  $\log(\text{AMT})$ .

27 Our results in column (1) of Table 5 indicate that while a firm's capital ex-  
28 penditure does increase in the amount it borrows during the year (positive co-  
29 efficient on  $\log(\text{AMT})$ ), on average, there is a decline in capital expenditure  
30 when a firm forms a new banking relationship. Although the latter result might  
31 seem inconsistent with the predictions of the life cycle hypothesis, we empha-  
32 size that this test does not distinguish the effect of new relationships by how  
33 financially constrained the firm is. A sharper test of the life cycle hypothesis,  
34 which predicts that financially constrained firms benefit from new banking rela-  
35 tionships, would be to interact NEW\_RELATIONSHIP with a measure of finan-  
36 cial constraints, such as firm size (see Almeida, Campello, and Weisbach (2004)).  
37 Accordingly, in column (2), we repeat our estimation after including SMALL  
38 and an interaction term NEW\_RELATIONSHIP  $\times$  SMALL, where SMALL is a  
39 dummy variable that identifies Compustat firms with below-median book value  
40 of total assets. Consistent with small firms experiencing an increase in capital  
41 expenditure when they form new banking relationships, we find that the coef-  
42 ficient on the interaction term is positive and significant. Our results are also  
43 economically significant. The coefficient on the interaction term in column (2)  
44 indicates that a small firm experiences a 10% increase in capital expenditure  
45 in the year when it forms a new banking relationship. In column (3), we differ-  
46 entiate between multiple banking relationships and bank switches and find that

TABLE 5  
Impact of New Banking Relationships on Firm Performance

Table 5 reports the results of a panel OLS regression relating firm investment, sales growth rate, leverage, and analyst coverage to new banking relationships. Specifically, we estimate the panel OLS regressions

$$y_{it} = \beta_0 + \beta_1 \times \text{NEW\_RELATIONSHIP}_t + \beta_2 X_i + \mu_t + \mu_{it}$$

where  $y$  is CAPEX in columns (1)–(3), SALES\_GROWTH in columns (4)–(6), and LEVERAGE in columns (7)–(9). The panel spans the period 1990–2005, has 1 observation for each firm-year combination, and includes all the borrowing firms in our sample for which we have financial data in Compustat. All variables are as described in the Appendix. We control the regression for firm and year fixed effects (FE). In all the specifications, the standard errors are robust to heteroskedasticity and are clustered at the individual firm level. Here, \*, \*\*, and \*\*\* indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

Variable	CAPEX			SALES_GROWTH			LEVERAGE		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
NEW_RELATIONSHIP	-0.004 (0.001)***	-0.008 (0.002)***		-0.022 (0.008)***	-0.041 (0.009)***		0.003 (0.004)	-0.016 (0.005)***	
NEW_RELATIONSHIP × SMALL		0.010 (0.003)***			0.045 (0.015)***			0.046 (0.008)***	
SWITCH			-0.012 (0.002)***			-0.049 (0.012)***			-0.031 (0.008)***
MULTIPLE_RELATIONSHIP			-0.007 (0.002)***			-0.030 (0.009)***			-0.025 (0.005)***
SWITCH × SMALL			0.006 (0.004)			0.054 (0.021)***			0.065 (0.012)***
MULTIPLE_RELATIONSHIP × SMALL			0.011 (0.004)***			0.077 (0.019)***			0.079 (0.010)***
SMALL		0.002 (0.002)	0.002 (0.002)		-0.002 (0.012)			-0.035 (0.006)***	-0.038 (0.006)***

(continued on next page)



1 small firms experience an increase in capital expenditure when they form multiple  
2 banking relationships.

3 When we examine the effect of new banking relationships on sales growth  
4 and leverage, we obtain results similar to those with regard to capital expenditure.  
5 While the average firm experiences a decrease in sales growth and no change in  
6 leverage in the year when it forms a new banking relationship (columns (4) and  
7 (7)), small firms do experience a significant increase in both sales growth and  
8 leverage in the year when they form new banking relationships (positive coeffi-  
9 cient on  $NEW\_RELATIONSHIP \times SMALL$  in columns (5) and (8)). We also find  
10 that small firms experience an increase in sales growth (column (6)) and leverage  
11 (column (9)) both when they form multiple banking relationships and when they  
12 switch banks.

13 In unreported tests, we estimate the switching regression model that we out-  
14 lined in Section I as well as the propensity score matching model to examine the  
15 effect of new banking relationships on CAPEX, SALES\_GROWTH, and LEVER-  
16 AGE, after controlling for the endogeneity of new banking relationships. We ob-  
17 tain results qualitatively similar to those in Table 5. While the increase in capital  
18 expenditure and leverage is significant for small firms, the increase in sales growth  
19 rate is not statistically significant at conventional levels. To conserve space, we  
20 do not report these results in the paper. They are available from the authors.

21 Firms may also form new relationships in order to improve their access to  
22 capital market services such as analyst coverage and underwriter services, which  
23 can further ease their financial constraints by making it easier to tap public cap-  
24 ital markets. To test whether there is any evidence of improved access to capital  
25 market services when firms form new banking relationships, we estimate regres-  
26 sion (2) with ANALYSTS and ISSUE as the dependent variables, where ISSUE  
27 is a dummy variable that identifies if the firm issued any public bonds during the  
28 year. To construct ISSUE, we obtain data on firms' bond issuances from the SDC  
29 Database, and we match this information with our panel using firm names.

30 The results of our estimation are presented in Table 6. The panel and empiri-  
31 cal specification are similar to those in Table 5, except for 2 differences. First,  
32 we use a lagged measure of  $NEW\_RELATIONSHIP$  as the independent variable  
33 because it might take a while for the firm to start obtaining capital market services  
34 from its new bank. Second, we include industry fixed effects (at the 4-digit SIC  
35 level) instead of firm fixed effects, and we cluster standard errors at the industry  
36 level.

37 In columns (1) and (2) of Table 6, the dependent variable is ANALYSTS.  
38 Similar to our findings with regard to LEVERAGE in Table 5, we find that while  
39 the average firm does not experience an increase in analyst coverage after forming  
40 a new banking relationship, small firms do experience a significant increase in  
41 analyst coverage in the year after they form a new banking relationship (positive  
42 coefficient on  $NEW\_RELATIONSHIP_{t-1} \times SMALL_{t-1}$  in column (2)).

43 In columns (3)–(5) of Table 6, we examine if firms are more likely to issue  
44 public debt after they form new banking relationships. Our results in column (3)  
45 indicate that the average firm is not more likely to issue public bonds in the year  
46 after it forms a new banking relationship. When we distinguish between small and  
47 large firms forming new banking relationships in column (4), we find that while

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TABLE 6  
Impact of New Banking Relationships on Analyst Coverage and Debt Issuance

Table 6 reports the results of a regression relating the extent of analyst coverage and a firm's public debt issuance decision to new banking relationships. Specifically, we estimate the panel OLS regressions

$$y_{it} = \beta_0 + \beta_1 \times \text{NEW\_RELATIONSHIP}_t + \beta_2 X_i + \mu_{it},$$

where  $y$  is ANALYSTS in columns (1)–(2) and ISSUE in columns (3)–(5). The panel spans the period 1990–2005, has 1 observation for each firm-year combination, and includes all firms in our sample with financial data in Compustat. All variables are described in the Appendix. We control the regression for industry fixed effects (FE) (at the 4-digit SIC level) and year FE. In all the specifications, the standard errors are robust to heteroskedasticity and clustered at the industry level. Analyst coverage data are from IBES and bond issue data are from SDC. Here, \*, \*\*, and \*\*\* indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

Variable	ANALYSTS		ISSUE		
	(1)	(2)	(3)	(4)	(5)
NEW_RELATIONSHIP	-0.171 (0.182)	-0.310 (0.216)	-0.003 (0.007)	-0.007 (0.009)	
SMALL		0.660 (0.231)***		0.023 (0.006)***	0.023 (0.006)***
NEW_RELATIONSHIP × SMALL		0.420 (0.219)*		0.013 (0.008)	
MULTIPLE_RELATIONSHIPS					-0.0007 (0.010)
SWITCH					-0.020 (0.013)
MULTIPLE_RELATIONSHIP × SMALL					0.005 (0.010)
SWITCH × SMALL					0.026 (0.013)**
BORROW	0.281 (0.151)*	0.275 (0.151)*	-0.003 (0.006)	-0.003 (0.006)	-0.003 (0.006)
MARKET_TO_BOOK	0.861 (0.083)***	0.947 (0.094)***	-0.0001 (0.002)	0.003 (0.002)	0.003 (0.002)
log(TOTAL_ASSETS)	3.389 (0.110)***	3.523 (0.138)***	0.052 (0.003)***	0.056 (0.004)***	0.056 (0.004)***
PROFITS <sub>t-1</sub>	6.331 (0.820)***	6.689 (0.842)***	0.043 (0.016)***	0.055 (0.016)***	0.055 (0.016)***
No. of obs.	23,247	23,247	23,247	23,247	23,247
R <sup>2</sup>	0.494	0.494	0.164	0.166	0.166
Industry FE	Yes	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes	Yes

- 1 the coefficient on NEW\_RELATIONSHIP × SMALL is positive, indicating that
- 2 small firms are more likely to issue public debt in the year after they form a new
- 3 banking relationship, the coefficient is not statistically significant at the conven-
- 4 tional levels of significance. To explore this further, in column (5) we distinguish
- 5 between new relationships that involve multiple banking relationships and those
- 6 that involve switches. Our results indicate that small firms are more likely to issue

1 public bonds following new banking relationships only if these involve switching  
2 to a new bank, and not otherwise (positive and significant coefficient on SWITCH  
3  $\times$  SMALL, and insignificant coefficients on other interaction terms).

4 In unreported tests, we use the switching regression model and the propensity  
5 score matching model to control for the endogeneity of new relationships and  
6 obtain results similar to the results reported here.

7 The results in Table 6 are broadly consistent with the idea that firms form  
8 new banking relationships in order to obtain access to capital market services. It  
9 is reasonable that these benefits are limited to small Compustat firms, because  
10 large Compustat firms may already have access to these capital market services  
11 at their relationship banks. Interestingly, when we examine the underwriters of  
12 bond issues, we find that in 33% of the instances when a small Compustat firm  
13 issues bonds in the year after it forms a new banking relationship, it uses the  
14 new bank as the lead underwriter. Thus, consistent with earlier literature (Puri  
15 (1996), Schenone (2004)), our results also offer a rationale for the universal bank-  
16 ing model by highlighting how banks can attract clients by offering a broader  
17 scope of services.<sup>19</sup>

#### 18 IV. Concluding Remarks

19 In this paper, we examine a large database of loan deals contracted over the  
20 period 1990–2006 to understand why firms form new banking relationship  
21 for their repeat credit needs. Consistent with theories that argue that strong banking  
22 relationships are more useful for informationally opaque firms, we find that firms  
23 without financial data in Compustat (the non-Compustat firms), which may be  
24 thought of as highly opaque, are significantly less likely to form new banking  
25 relationships than Compustat firms. However, among the subsample of Compustat  
26 firms, the more opaque firms (small firms, firms without a credit rating, and firms  
27 tracked by fewer analysts) are more likely to form new banking relationships.  
28 Examining bank characteristics, we find that firms that have existing relationships  
29 with large banks and banks that are active in underwriting and M&A advisory  
30 services are less likely to form new banking relationships.

31 Consistent with firms forming new banking relationships to overcome bor-  
32 rowing constraints, we find that firms that form new banking relationships obtain  
33 large loan amounts, on average. This result is robust to controlling for the endo-  
34 geneity of the new banking relationship and holds both when firms form multiple  
35 banking relationships and when they switch to new banks. Examining the sub-  
36 sample of Compustat firms for which we have detailed financial information, we  
37 find that smaller Compustat firms, which are more likely to face borrowing con-  
38 straints at their relationship banks, experience an increase in capital expenditures,  
39 sales growth, and leverage in the year when they form a new banking relation-  
40 ship. Moreover, small Compustat firms that switch to a new bank also experience  
41 an increase in analyst coverage and public debt issuance in the subsequent year.  
42 Overall, these results are strongly consistent with the life cycle hypothesis that

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<sup>19</sup>In other unreported tests, we test if firms are more likely to form a new banking relationship with their bond underwriters or M&A advisors and do not find any supportive evidence.

1 firms form new banking relationships in order to improve their access to credit  
2 and capital market services.

3 To summarize, our analysis shows that while strong banking relationships  
4 can benefit a firm by lowering adverse selection costs of private debt, there are  
5 attendant costs too, especially if the relationship bank is small and unable to  
6 meet the firm's growing needs for credit and capital market services. The cost  
7 of banking relationships that we uncover is an important consideration for small  
8 but relatively transparent public firms, and it affects their propensity to form new  
9 banking relationships. Our results on how firms switch banks to combine bank-  
10 ing and capital market services from the same institution highlight an important  
11 benefit of the universal banking model. Overall, our analysis highlights how the  
12 impact of banking relationships on firm financial constraints varies across a firm's  
13 life cycle.

## 14 Appendix. Definitions of Variables

15 AMT: The size of the deal in \$ million.

16 ANALYSTS: The number of security analysts following the firm's stock.

17 BORROW: A dummy variable that takes a value 1 in the years in which the firm borrows  
18 through a bank loan.

19 CAPEX: The ratio of the total investment in PPE to lagged book value of total assets.

20 DEAL\_MATURITY: The weighted-average maturity (in months) of all the loans within  
21 the deal.

22 LARGE\_BANK: A dummy variable that identifies lead arrangers that are in the top 5th  
23 percentile in terms of number of deals originated the previous year.

24 LEVERAGE: The ratio of the book value of total debt to the book value of total assets.

25 LONG\_TERM: A dummy variable that identifies deals with DEAL\_MATURITY greater  
26 than 5 years.

27 LONG\_TIME\_BTW\_DEALS: A dummy variable that identifies if the time between the  
28 borrower's current deal and its most recent past deal is above the sample median across  
29 all firms.

30 MARKET\_CAPITALIZATION: The market capitalization of the firm (in \$ million).

31 MARKET\_TO\_BOOK: The ratio of the sum of the market value of equity and book value  
32 of debt to the book value of total assets of the firm.

33 MULTIPLE\_RELATIONSHIPS: A dummy variable that takes a value 1 if the firm forms a  
34 new banking relationship when a past loan from its relationship bank is still outstanding  
35 (based on stated maturity of past loan), or if it borrows from a syndicate with multiple  
36 lead arrangers.

37 NEW\_RELATIONSHIP: A dummy variable that takes a value 1 when the firm borrows  
38 from a nonrelationship bank, and 0 otherwise.

39 NO\_OF\_LENDERS: The number of lenders in the syndicate.

40 NON\_COMPUSTAT: A dummy variable that identifies borrowing firms for which financial  
41 data are not available in Compustat.

42 PREV\_LARGE\_BANK: A dummy variable that identifies if any of the borrower's relation-  
43 ship banks is a LARGE\_BANK.

44 PREV\_SECTION\_20\_BANK: A dummy variable that identifies if any of the borrower's  
45 relationship banks is a SECTION\_20 bank.



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- 1 SECTION\_20: A dummy variable that identifies banks that have a Section 20 subsidiary  
2 involved in securities business. We obtain data on bank's Section 20 subsidiaries from  
3 Gande et al. (1999).
- 4 PROFITS: The ratio of the firm's earnings before interest, tax, depreciation, and amortiza-  
5 tion to the book value of total assets.
- 6 RATED: A dummy variable that identifies firms that have a long-term credit rating.
- 7 REPAYMENT: A dummy variable that identifies deals whose stated purpose is to repay  
8 debt.
- 9 REVOLVER: A dummy variable that identifies deals with revolving lines of credit.
- 10 SALES\_GROWTH: The growth rate in total firm sales.
- 11 SECURED: A dummy variable that identifies if any of the loans within the deal is secured.
- 12 SHORT\_TERM: A dummy variable that identifies deals with DEAL\_MATURITY less than  
13 1 year.
- 14 SMALL: A dummy variable that identifies Compustat firms with below-median value of  
15 lagged market capitalization.
- 16 SWITCH: A dummy variable that takes a value 1 if the firm borrows from a nonrelationship  
17 bank when loan deals with its relationship bank are not outstanding (based on stated  
18 maturity of past deals), and 0 otherwise.
- 19 SYNDICATE: A dummy variable that identifies syndicated deals.
- 20 TAKEOVER: A dummy variable that identifies deals whose stated purpose is to finance a  
21 takeover.
- 22 TANGIBILITY: The ratio of the book value of fixed assets to the book value of total assets.
- 23 TERM\_LOAN: A dummy variable that identifies deals with a term loan.
- 24 TIME\_BTW\_DEALS: The time in years between the borrower's current deal and its most  
25 recent past deal.
- 26 WORKING\_CAPITAL: A dummy variable that identifies deals whose stated purpose is to  
27 finance working capital.
- 28 YIELD: The weighted-average basis-point spread over LIBOR for all the loans within the  
29 deal.

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